

TEST: EMERGENCY RESPONSE PROCEDURE

November 19, 2014

Participants: Kate Parsons, Dene McGunigle, Carlos Penunuri Yepiz, Nadia Tahara (scribe)

Scenario: After consultation with the Engineer of Record, Scot trees of Knight Peisold, and using inundation maps provided as part of the Inundation study, KGHM built the following scenario for testing:

Record rainfall occurred in the Kamloops region for 7-10 days which has stressed watersheds and flooded Cherry Creek downstream of the Afton TSF. Cherry Creek estates has already been flooded from the rain, evacuation would have already been ordered. Key personnel at KGHM and New Gold are already aware of the issues.

PROCEDURE:

10:10: Trevor Fulcher (Site Logistics on duty at TSF) called Kate Parsons (Environmental Manager) to notify of imminent dam breach, implement ERP

10:11: Kate called 911 to notify of imminent failure. Need traffic control, block off Highway 97 and evacuate any remaining residents.

10:13- Kate called Carlos (Health and Safety Manager) to notify, Carlos runs over to Kate's office to assist in ERP implementation.

10:15- Kate notify BC Emergency Management (1-800 #)

10:16- Carlos called Steve Rothman (Mines Safety Inspector, MEM) to notify

Asked Chris Wild (Acting Mine Manager) to call to notify Warner Uhl (Project Manager and Lead of the KGHM Crisis Management Plan) and Clyde Gillespie (Project Development Manager)

- Warner was notified, started crisis communication plan at Seymour office
- Ensured all Government agencies have been notified, that media statements have been prepared. Crisis management plan implemented
- Heavy machinery on standby

10:16- Dene (Safety Superintendent) has been sent to assess the situation, meet RCMP and support Trevor. Access to location of breach must be via an alternate access.

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10:17- Carlos called to notify Yves Lacasse (External Affairs Manager) - Yves not available. Contact Robert Koopmans (External Affairs Media specialist) to advise regarding media. No answer, Carlos called Robin Bartlett (community affairs), got forwarded to Robert

10:20- Kate calls New Gold to update Scott Davidson (Environmental Manager, New Gold). Afton pit had already received water through our spillway. New Gold to support efforts.

Robert to implement **crisis communication plan**, send an External Affairs member to site to deal with media interest

10:28: Kate calls to request a meeting with Engineer of Record (Knight Peisold) and contractor (Cobra) on site to make a plan of attack to reduce the impact and not make things worse. Environmental Monitor is prepared to gather water samples and respond to MOE requests.

10:37- Kate called to notify Clyde to provide details of the situation.

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Gap Analysis:

- Update phone numbers and Mine Manager information
- More detailed access map with alternate access clearly identified
- Add Cobra contracting to list of contractors
- Reference to the Crisis management plan and key contacts
- Redistribute updated plan to key individuals.